

# **Annual Financial Results**12-Month Period to 30 June 2009





# Tim Lusk Chief Executive

# Neal Barclay Chief Financial Officer



#### **State of the Market**



- Constrained HVDC (Pole 1 out) and North Island transmission constraints
- 180 MW demand reduction at Tiwai Point from transformer failure from November
- Softening demand due to the economic slowdown
- Recovering from Winter 2008 then "The Deluge"
- Price separation between the North and South Islands
- Aggressive Retail competition particularly in Christchurch

# We Have a Sound Strategy in Place



- Sustainably improve our earnings / optimise our portfolio
- Lift the financial, service performance and product offerings of our Retail business
- Quality development options to deliver more renewable generation growth
- Invest in new disruptive technologies related to our core business to create value

# 2008/09 – Key Achievements



- Pleasing financial result for the year bounced back from Winter 2008
- Declared \$143.9m normal dividend (75% of underlying profit) and \$150M special dividend
- Strong competition in Retail we have grown customer numbers by 2.5% year-on-year
- Completed the rollout of 112,000 smart meters
- State-of-the-art, in-house Customer Contact Centre established in Christchurch
- Launched Powershop to offer customers online choice and control of electricity use
- Started trading electricity futures on the ASX
- West Wind now nearing completion the "world's best wind farm" will provide power for about 70,000 homes annually

Wes	t Wind Facts			
<ul><li>Land area</li></ul>	53 sq km			
<ul><li>Towers</li></ul>	67m high, 124 tonnes each			
<ul><li>Nacelle</li></ul>	87 tonnes each			
<ul><li>Blades</li></ul>	Fibreglass, 40m long			
<ul><li>Foundations</li></ul>	370 m <sup>3</sup> concrete, 48 tonnes of steel each			
<ul><li>Cabling</li></ul>	45km underground			
Construction & Other	Facts			
Wharf	Temporary, 128 meters long			
Barge Trips	293 trips, 500 components			
Earth Works	2 million cubic meters moved			
<ul><li>Roads</li></ul>	42km of roads			
Community Fund	\$200,000 over first 3 years			

# **Quality Development Options**



- Consent applications before the Environment Court:
  - The 220-280 MW North Bank Tunnel hydro concept (water-use consent)
  - The up to 630 MW Project Hayes wind farm in Central Otago
  - The 120 MW Central Wind wind farm project in the central North Island
  - The 67 MW Mill Creek wind farm near Wellington
- We are pursuing the 64 MW Te Uku wind farm near Raglan
- Awaiting resource consent decision on 85 MW Mokihinui hydro station on west coast
- \$67m Benmore Refurbishment underway
  - Will improve asset life by 40 years
  - Deliver 3% water efficiency improvement



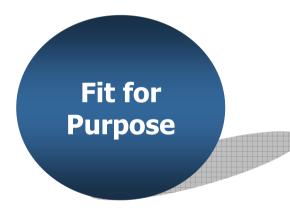
# **Lifting Our Performance**



- We acknowledged the need to lift our financial performance
- Late in 2008, we embarked on our "Fit for Purpose" programme to implement changes
- Key initiatives:
  - Smaller, more effective corporate capability
  - Significant reductions in our retail cost-to-serve
  - Customer service improvements
  - Information technology and procurement performance improvements
  - Highly disciplined capital allocation processes

#### Implementation

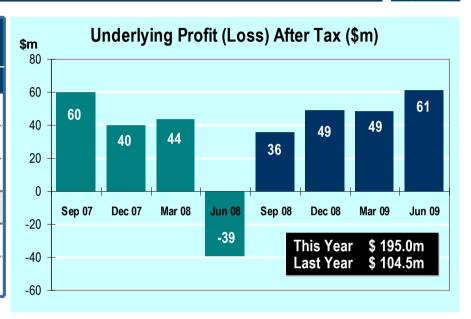
- Began in May 2009 with restructuring of the Executive Team
- Will be substantially complete by the end of 2009



# **Earnings Summary**



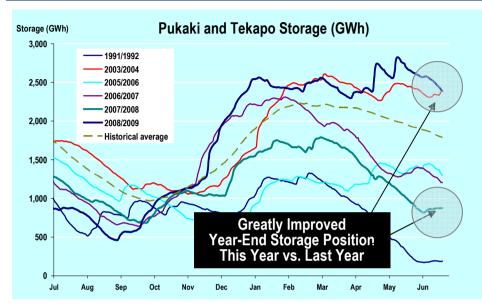
	FY	FY	Better / (Worse) Year-on-Year		
\$M	2009	2008	\$M	%	
<b>Energy Operating Margin</b>	741.4	646.0	95.4	15%	
Other Operating Costs	(10.5)	(50.7)	40.2	79%	
Employee & Other Expenses	(218.5)	(221.4)	2.9	1.3%	
EBITDAF	512.4	373.9	138.5	37%	
Reported Profit After Tax	89.3	128.6	(39.3)	(30%)	
Underlying Profit After Tax	195.0	104.5	90.5	87%	

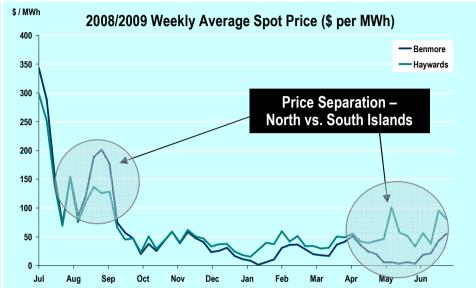


- EBITDAF up 37% year-on-year result of improved operating conditions
- Underlying Profit (after tax) up 87% from last year last 3 quarters up on previous year quarterly results
- Reported profit down 30% from last year impacted by unrealised losses on financial instruments

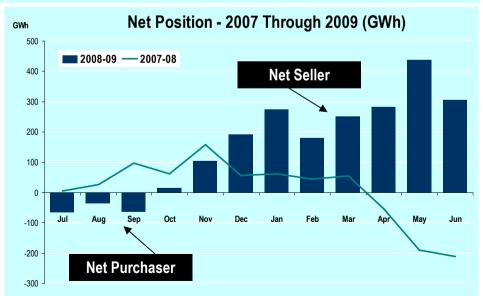
# **Operating Conditions**







- Unavailability of Pole 1 of the HVDC constrained North-South flow
- Tiwai Point demand down 180MW since November
- Net purchaser of energy from the market to meet customer commitments during first part of the year
- Greatly improved end-of-year storage position in 2009 compared to last year



### **Statement of Corporate Intent Performance**



			This Year	
Measure	Units	Target	2009 Result	Compared to Target
Equity to Total Assets	%	59.9	59.7	•
Return on Average Equity	%	3.3	2.1	•
Underlying Return on Average Equity	%	4.0	4.6	•
Net Debt / (Debt + Equity)	%	20.3	20.9	•
EBITDAF Interest Cover	Times	5.1	5.9	•
EBITDAF per MWh	\$ / MWh	\$ 38.74	\$ 41.87	•
Hydro Plant Availability	%	91.5	92.6	•
Hydro Forced Outage Factor	%	0.35	0.43	•
Residential Customer Satisfaction	%	52	54	•
Lost-Time Injuries	#	0	11	•

Last Year			
2008	Year-on-Year Change		
58.4	+ 1.3		
3.0	- 0.9		
2.4	+ 2.2		
18.3	+ 2.6		
6.0	- 0.1		
\$ 31.40	+ 10.47		
94.4	- 1.8		
0.38	+ 0.05		
NA	-		
5	+ 6		

- Strong underlying return on average equity
- Earnings yield (EBITDAF per MWh) up 33% from last year
- Balance Sheet in strong position
- Residential customer satisfaction ahead of target
- Health and Safety performance not good enough

### **Financial Position**

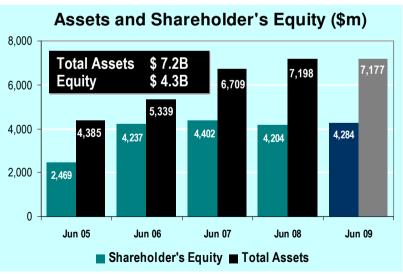


\$M	30 June 2009	30 June 2008
Current Assets	267	605
Non-Current Assets	6,910	6,593
Total Assets	7,177	7,198
Current Liabilities *	234	596
Term Borrowings	1,252	943
Derivative Financial Instruments	106	125
Deferred Tax Liability	1,301	1,329
Non-Current Liabilities	2,536	2,247
Total Liabilities	2,893	2,993
Equity	4,284	4,204
Total Facilities Available	755	700
Financial Headroom	410	450

<sup>\*</sup> Current portion of term borrowings, \$123.2m (2009), \$149.8m (2008) shown under "Term Borrowings"

\$M	2010	2011	2012	2013	2014 to 2019
Debt Maturity	469	Nil	225	Nil	480

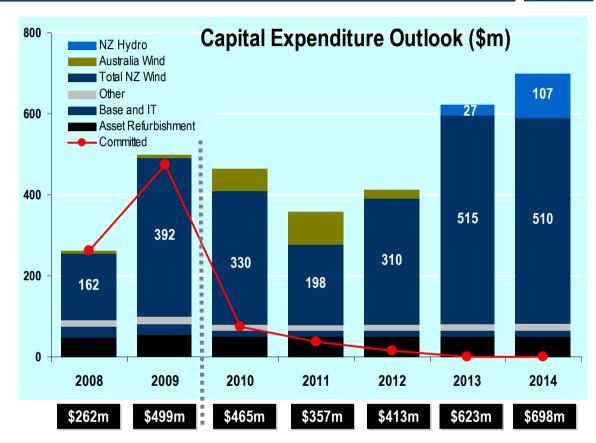




# Capital Expenditure Profile



- \$2.6 billion investment over next five years
- 5-year investment profile comprised of:
  - Asset refurbishment \$250m (10%)
  - NZ Wind projects \$1,863m (73%)
  - NZ Hydro projects \$134m (5%)
  - Australia Wind projects\$160m (6%)
  - Base, IT, subsidiaries and other \$149m (6%)



- Significant investment profile particularly in 2013 and 2014
- Capital committed only over next 12-18 months

# Regulatory

# Regulatory Issues and Outlook for 2010



#### Ministerial Review

- Committed to engaging in the issues identified in the Ministerial Review
- Support for recommended changes to industry governance, security of supply and retail competition
- Suggested a proposal for a liquid wholesale hedge market to improve retail competition
   will cost less, is better and faster than an asset swap

#### HVDC and Transmission

- NZ needs a durable transmission pricing methodology for the medium to long term
- We welcome and support commitment to investment in transmission
- Water Reform Meridian is the largest user of fresh water in NZ we are participating in the Minister's land and water reform process



- Starting storage position this year is significantly better than last year (~2400GWh vs. 800 GWh)
- Significant challenge to implement Fit for Purpose initiatives
- Cautiously optimistic of a good result for 2010 but it's still early!



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#### **Notes**



This presentation may contain projections or forward-looking statements regarding a variety of items. Such forward-looking statements are based upon current expectations and involve risks and uncertainties.

Actual results may differ materially from those stated in any forward-looking statement based on a number of important factors and risks.

Although Management may indicate and believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could prove inaccurate or incorrect and, therefore, there can be no assurance that the results contemplated in the forward-looking statements will be realised.

Furthermore, while all reasonable care has been taken in compiling this presentation, Meridian Energy accepts no responsibility for any errors or omissions.





# **Income Statement Summary**



			Year-on-Year Change	
\$M	FY 2009	FY 2008	\$M Better / (Worse)	% Better / (Worse)
Energy Sales and Related Services Revenue	1,892.4	2,600.1	(707.7)	(27%)
Other Revenue	20.5	19.8	0.7	3.5%
Total Operating Revenue	1,892.4	2,600.0	(707.6)	(27%)
Energy-Related Costs	(788.5)	(1591.0)	802.5	50.4%
Energy Transmission and Distribution Costs	(373.0)	(413.7)	40.7	9.8%
Total Energy-Related, Transmission and Distribution Costs	(1,161.5)	(2,004.7)	843.2	42.1%
Employee Costs	(76.0)	(69.1)	(6.9)	(10.0%)
Other Operating Costs	(142.5)	(152.3)	9.8	6.4%
Total Employee and Other Costs	(218.5)	(221.4)	2.9	1.3%
Total Operating Expenses	(1,380.1)	(2,226.1)	(846.0)	(38.0%)
EBITDAF	512.4	373.9	138.5	37.0%
Unrealised Gains (Losses) on Electricity Derivatives	(114.1)	45.5	(159.6)	(350.8%)
Depreciation, Amortisation and Other	(169.4)	(152.2)	(17.2)	(11.3%)
Net Finance Costs	(68.4)	(55.2)	(13.2)	(23.9%)
Unrealised Gain (Losses) on Treasury Derivatives	(32.5)	(14.3)	(18.2)	(127.3%)
Income Tax Expense	(38.7)	(69.1)	30.4	44.0%
Group Reported Profit After Tax	89.3	128.6	(39.3)	(30.6%)
Group Underlying Profit After Tax	195.0	104.5	90.5	86.6%
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### **Generation Trends**



